

ASPR TRACIE Technical Assistance Request

Request Receipt Date (by ASPR TRACIE): 25 June 2018

Response Date: 26 June 2018; updated 20 February 2025

Type of TA Request: Standard

Request:

The requestor asked if ASPR TRACIE had any resources related to healthcare facility active shooter drills and drill evaluations.

Response:

The ASPR TRACIE Team reviewed existing ASPR TRACIE resources, namely the [Active Shooter and Explosives](#), [Workplace Violence](#), and [Exercise Program](#) Topic Collections. An online search for related materials was also conducted. Resources gathered can be found in this document.

I. Active Shooter Drills

Arizona Department of Health Services. (2014). [Code Silver/Active Shooter Tabletop Exercise for Community Health Centers: Situation Manual \(SitMan\)](#).

This Situation Manual (SitMan) is intended for participants of a tabletop exercise that focuses on emergency response plans, policies, and procedures as they pertain to an active shooter event at a community health center.

California Hospital Association. (2023). [Active Shooter Training: Exercise Coordination with Law Enforcement and Fire Department Response](#).

This webpage provides a link to a presentation conducted by Huntington Hospital in Pasadena, CA. Speakers shared lessons learned and their experience on how they worked with law enforcement and fire department partners to plan for four active shooter training exercises within a four-month period.

California Hospital Association. (Various Dates). [Active Shooter Drill Preparedness](#).

This webpage provides resources from UCSF Medical Center to assist hospitals in their planning and training for active shooter incidents. Links to other related materials are also included.

California Hospital Association. (2017). [Active Shooter Event Response: Interactive Tabletop Exercise](#).

This webpage includes links to various components of an active shooter tabletop exercise (e.g., master scenario events list, injects, roles for actors, and printable signs).

Health Care Association of New Jersey. (2014). [LTC Shots Fired Tabletop Exercise Situation Manual](#).

This tabletop exercise can help healthcare facility executives and team members address key active shooter issues through a series of facilitated discussions. The completed Situation Manual contains detailed objectives, scenario information, and discussion questions that may be referenced by other organizations when designing a similar exercise.

Hospital Association of Southern California. (2013). [Active Shooter Drill Materials](#).

The Hospital Association of Southern California developed several documents that can help a healthcare facility plan for active shooter incidents and carry out an active shooter drill (e.g., checklists, participant releases, and pocket cards). (**Note:** items 8 and 9 refer to pre- and post-exercise surveys.)

Los Angeles County Emergency Medical Services Agency. (2017). [Exercise Plan: Active Shooter/Terrorist Scenario. Full Scale Exercise](#).

This customizable full scale exercise template uses a state-wide terror attack as the scenario. It includes forms and checklists as appendices.

II. Exercise Evaluation Resources

Association of Healthcare Emergency Preparedness Professionals. (2014) [Healthcare Preparedness Resource Center](#).

This website provides links to operations- and exercise-based documents and other resources that can assist healthcare emergency planners with creating, conducting and evaluating exercises.

Harvard T.H. Chan School of Public Health. (2016). [Emergency Preparedness Exercise Evaluation Toolkit](#).

This online toolkit can help public health and healthcare agencies develop exercise evaluation forms for disaster exercise.

Harvard T.H. Chan School of Public Health. (2016). [Emergency Preparedness Research, Evaluation & Practice \(EPREP\)](#).

Public, private, and non-governmental organizations can use the resources on this page to prepare for and respond to emergencies of all types. Resources, including an exercise evaluation toolkit, are focused on design and facilitation, evaluation, exercise resources, and hospital-specific exercises.

New York State Health Emergency Preparedness Coalition. (2025). [Homeland Security Exercise and Evaluation Program \(HSEEP\)](#).

This webpage includes links specific to the HSEEP program, templates for designing and conducting exercises, and evaluation templates that can be customized.